

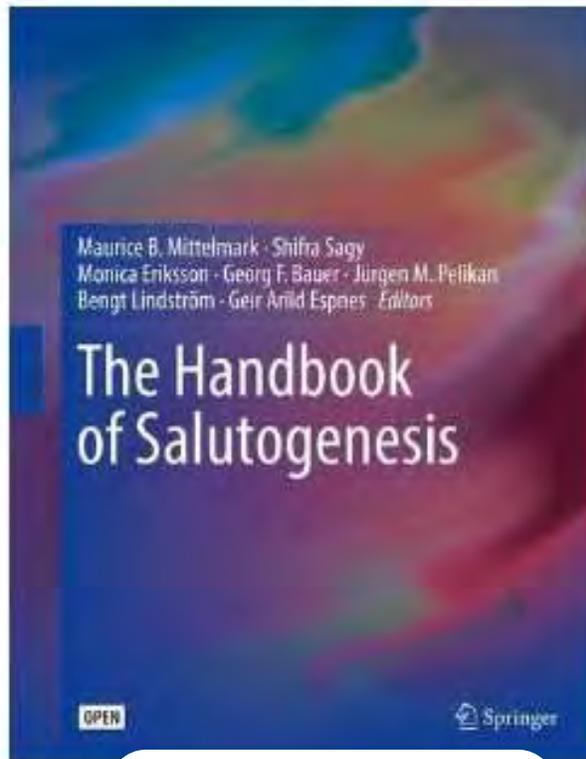
# A salutogenic approach towards health infrastructure

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# Background to this talk



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- Some considerations on salutogenesis
- Why should healthcare and health infrastructure pay attention to salutogenesis?
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- Summary & Conclusions

# What can be understood by health infrastructure?



# Health infrastructure can relate to ...

**Built environments and things** for providing health & medical services



**Technologies & materials** to provide services & to support health



**Standard procedures** that shape people's experiences of, and navigation through, public health & levels of healthcare



# Some considerations on salutogenesis



## Aaron Antonovsky (1923-1994)

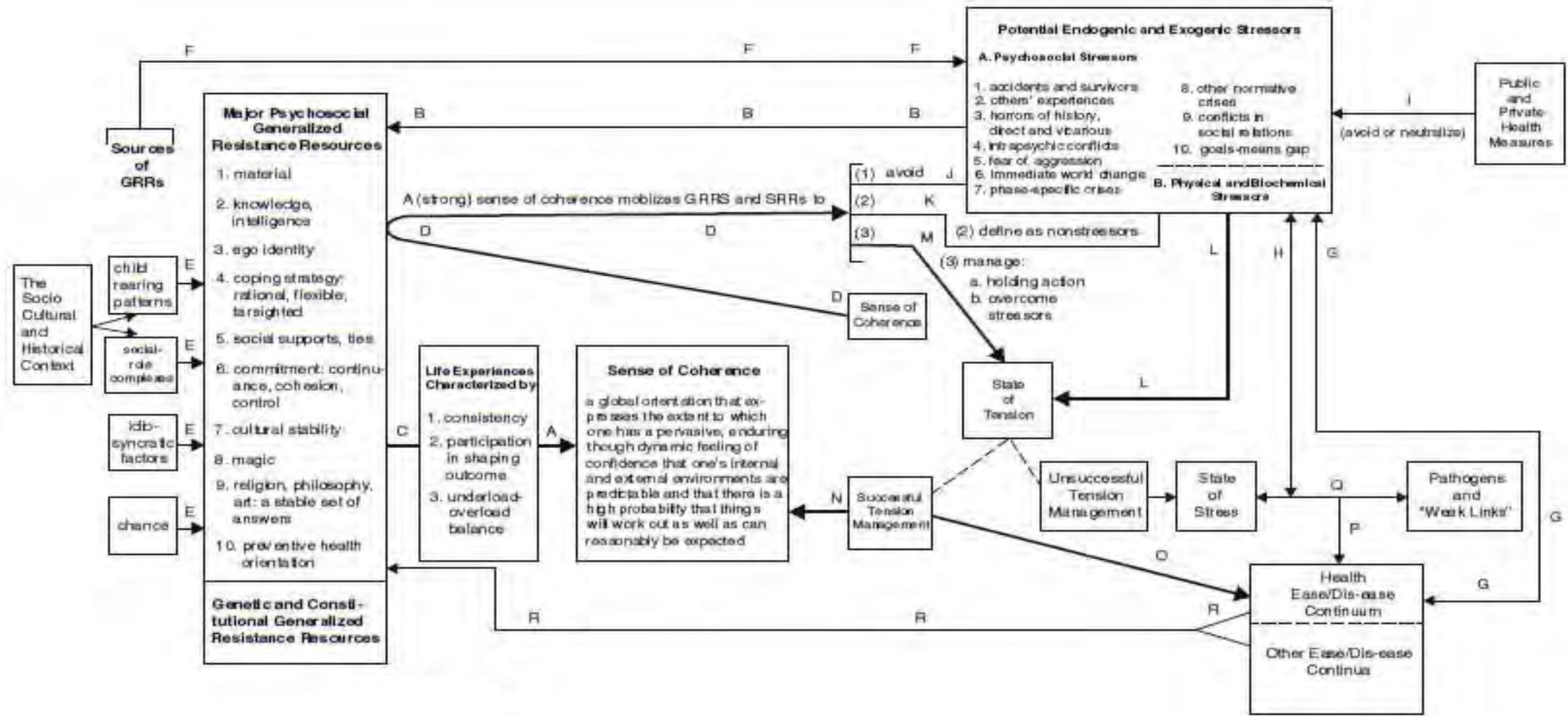


## Antonovsky's understanding of the “basic human condition” – A permanent exposure to stressors

- Exposure to stressors and conflicts, as well as disease, illness, and entropy (decline into disorder) are the norm
- Humans have to constantly and actively adapt to these triggers
- Inability to adapt leads to physical or mental ‘breakdown’
- Antonovsky's main interest: **What causes successful active adaptation to an environment in which stressors are omnipresent and inevitable?**

→ **What shapes one's ability to „swim well“ [in the river of life]? (1987)**

# Antonovsky's salutogenic model of health (1979)



# Generalized and Specific Resistance Resources (GRRs & SRRs) – protectors against stress and tensions

- People vary with regard to
  - Exposure to stress
  - Being affected by stress
  - Disposing of, and being able to use, resources
- GRRs – characteristic of persons, groups, or the environment that can facilitate effective tension management. Examples for categories of GRRs include:
  - Intelligence, knowledge, problem-solving skills
  - A health-conscious lifestyle (avoidance of stressors, physical activity, ...)
  - Biochemical resources (such as the immune system)
  - Material resources – money, housing, etc.
  - Social support structures & a well-functioning society
- SRRs: the specific resource used to deal with a particular situation of tension, such as
  - a certain drug
  - an understanding look in the eyes of an audience
  - One's next of kin who provides support in a specific situation

## “The origins of health are to be found in a sense of coherence”

- **Comprehensibility** – perceiving life as structured, predictable, and explicable
- **Manageability** – confidence that resources to meet the demands of life are at one’s hand
- **Meaningfulness** – life is worthy of investment and engagement – it „makes sense“

**Stress causes harm only if it violates a person’s SOC**

# Why should healthcare & health infrastructure pay attention to salutogenesis?



# Healthcare has to deal with – and produces! – stress in many ways

## Potential stressors for staff:

- Confrontation with suffering and dying
- High load of responsibility
- High workload
- Inter-hierarchy, inter-professional, inter-unit work
- Changing work rota, shift and night work
- Strenuous work positions
- Exposure to nuclear, chemical and biological hazards
- ...

## Potential stressors for patients:

- Anxieties about illness /disease
- Waiting for results of tests
- Harmful side effects
- Separation from loved ones and personal routines
- Lack of privacy
- Exposure to noise, artificial light around the clock, and to odors
- Incomprehensible environments
- ...

## Potential stressors for the community:

- Traffic
- Noise
- Toxic waste
- ...

**Stress is contradictory to health and healing → for maintaining the health of staff, and for better patient outcomes, there is a need to reduce stress production in healthcare!**

## Healthcare is oriented towards deficits, not resources

- Healthcare deals with illness as a deficit per se
- Resources – for example, the patient's family members, or personal habits – are often considered as hindrances in the healthcare process

## Healthcare is potentially SOC-violating

- **Comprehensibility** – many patients do not understand what their doctor tells them
- **Manageability** – healthcare is potentially disempowering on the one hand and overwhelming on the other
- **Meaningfulness** – problems with comprehensibility and manageability also undermine meaningfulness

Empirical findings suggest that

- Serious diseases are often related to a reduction in SOC!
- Low SOC is a risk factor for mental stress and for inadequate self-care
- Persons with low SOC may need extra support to cope with their condition!

# How can healthcare and health infrastructure support salutogenesis?



# Reducing the experience of stress in healthcare for ...

## Staff:

- Psychological support for staff
- Occupational health & safety management
- workplace health promotion
- Identify stressors through health circles
- Organizational & personnel development
- **Ergonomic and generally supporting design & infrastructure**
- ...

## Patients:

- Comprehensive support of somato-psycho-social health needs
- No unnecessary treatment (“Choosing Wisely”)
- **Privacy-supportive design**
- **Light & noise management**
- **Friendly environments**
- **Comprehensible signage**
- **Rooms for visitors**
- ...

## Community:

- Traffic planning including public transfer
- Energy and waste management  
→ **green hospitals**
- ...

## Orienting services and structures towards resources

- Comprehensive patient assessment – including SOC measurement, assessments of personal preferences and resources – to support recovery or delay progress of disease
- Considering resources in the planning and delivery of care, especially in complex care situations
- Patient education for better self-management
- Encouraging peer support and self-help, supporting caring relatives
- Encouraging patient activities during in-patient stays
- ...
- **Built environments and infrastructures that provide and support resources – such as walking paths & activity-encouraging design, patient libraries & (new) media, areas that can accommodate family members, ...**

## Addressing the SOC dimension of comprehensibility – some examples

- Finding one's way around: **Signage**
- Paying attention to high-quality communication and supporting it with **adequate rooms**
- Providing understandable written or audio-visual information
- → **Health-literate organizations!**

## Addressing the SOC dimension of manageability – some examples

- Involving patients in managing their day during in-patient stays
- Empowering and encouraging patients for adequate self-care after discharge
- Supporting the involvement of relevant others in patient management

## Supporting manageability by design & infrastructure – some examples

- Patient canteens for those who can walk (instead of meals in bed)
- Adequate rooms and structures for patient information & education
- Facilities to accommodate relevant others

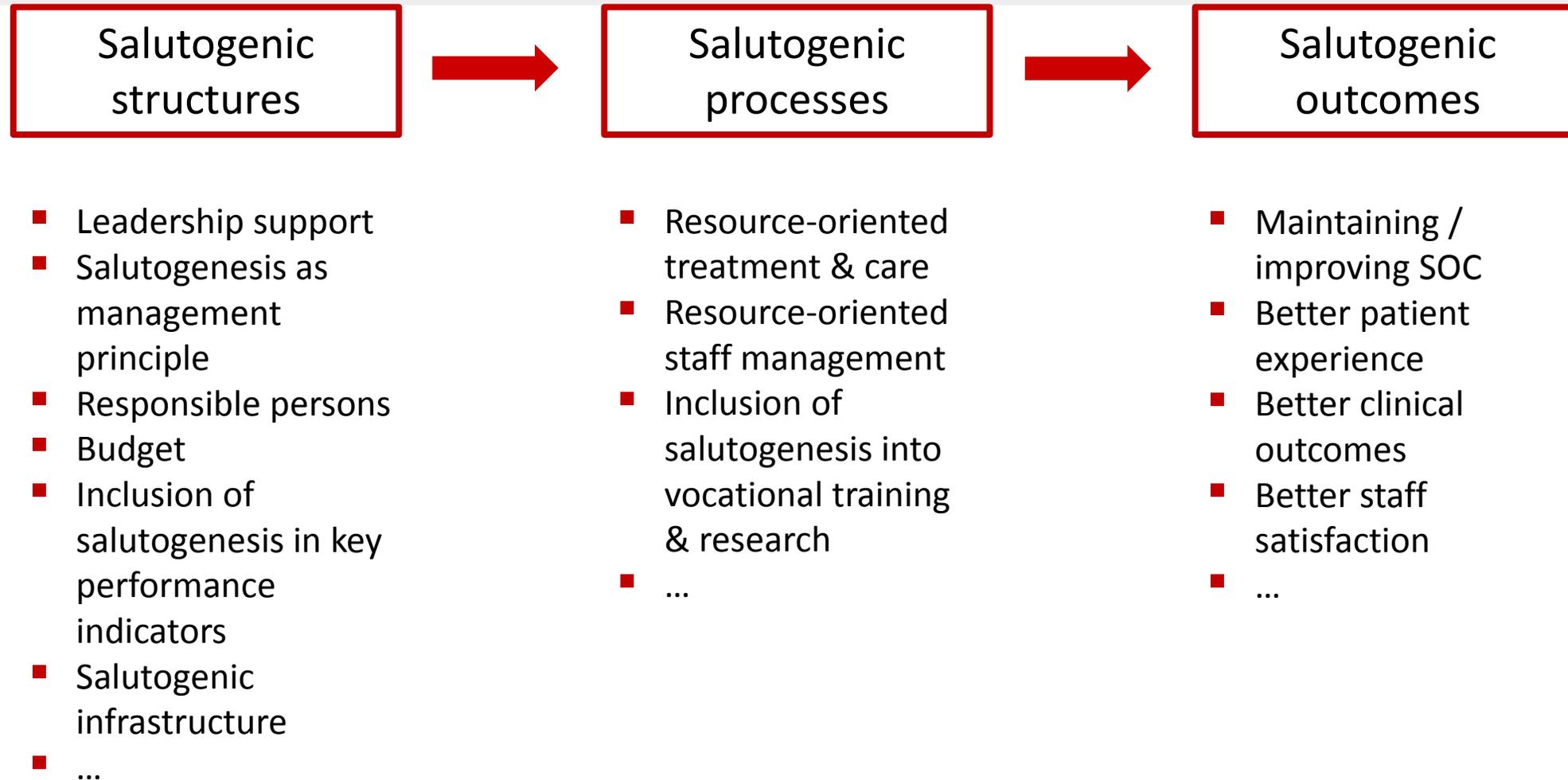
## Addressing the SOC dimension of meaningfulness – some examples

- Encouraging reflection of the personal situation
- Exchange with peers
- Psychotherapeutic or pastoral care

## Supporting meaningfulness by design & infrastructure – some examples

- Supportive and stimulating environments
- Providing prayer / meditation rooms
- Gardens / green areas / walking areas

# Understanding salutogenesis as a quality dimension in healthcare



# Health Promoting Hospitals & Health Care – a healthcare reform movement compatible to salutogenesis

- 1988 WHO **Consultation** on the Role of Health Promoting Hospitals (Milz & Vang )
- 1989-1986 **Model project** “Health and Hospital” in Vienna, Austria
- 1990- Foundation of **HPH Network** by WHO-Euro
- 1991 Budapest **Declaration** on Health Promoting Hospitals
- 1993-1997 European **Pilot Hospital Project** “Health Promoting Hospitals” (20 hospitals in 11 countries)
- 1993- Annual international **Conferences, Newsletter, Website**
- 1995- WHO starts to promote **national / regional HPH networks**
- 1997 Vienna **Recommendations** on Health Promoting Hospitals
- 1998- Thematic HPH **task forces** (psychiatric services; children & adolescents in hospital; Migrant Friendly Hospitals; alcohol; environment; age-friendly)
- 2005- Going **global**
- 2006 Launch of 18 HPH core **strategies**, 7 implementation strategies and 5 **standards** for health promotion in hospitals as **tools for quality management**
- 2008- Foundation of the **International Association** “Health Promoting Hospitals **and Health Services**” (HPH)
- 2010- **Memorandum of Understanding** with WHO
- 2011- **Journal**: Clinical Health Promotion - Research and Best practice for Patients, Staff and Community
- 2012 First International HPH Conference outside Europe

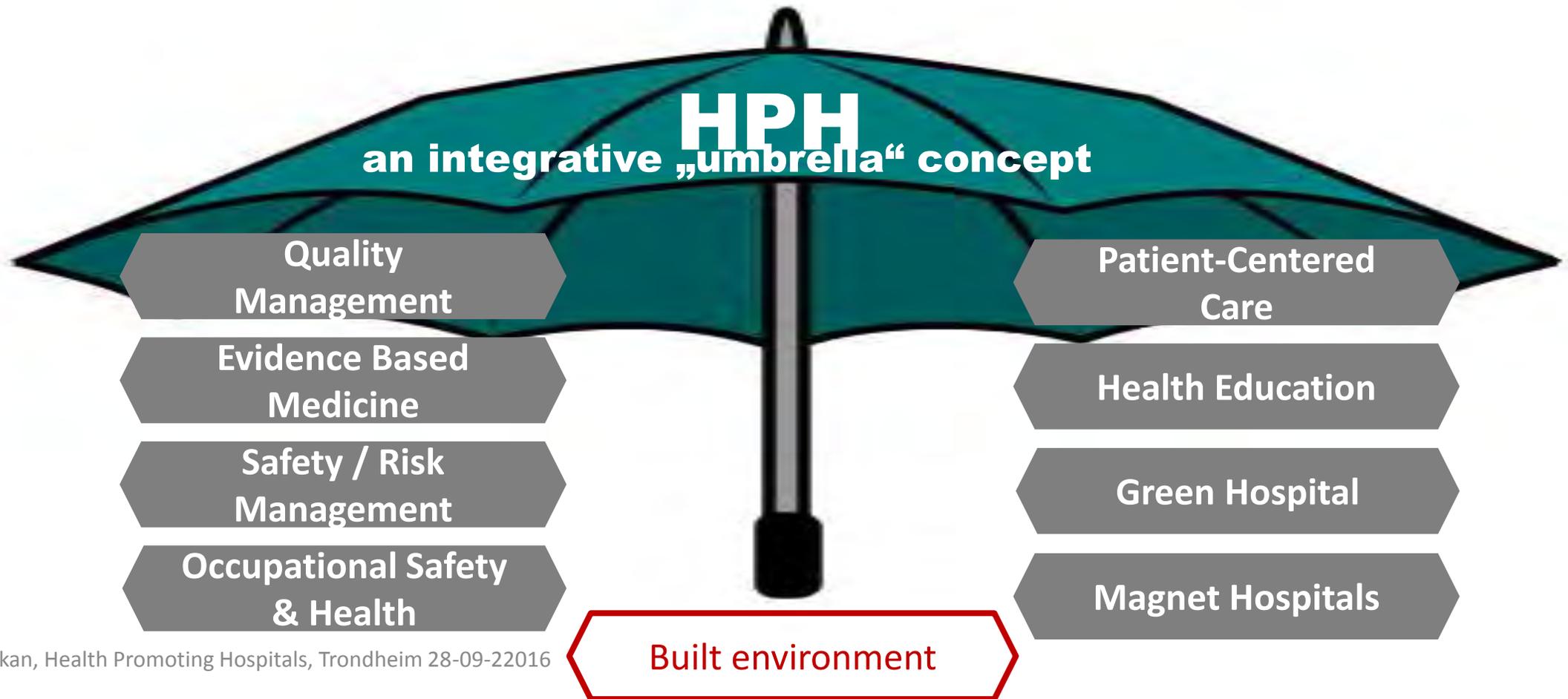
**International Network of Health Promoting Hospitals & Health Services (HPH) about 30 national / regional HPH networks & about 800 hospital and health service members in more than 40 countries**



# 18 core strategies for HPH as a comprehensive whole systems framework for HP activities (Pelikan et al. 2005)

Strategies for	Patients	Staff	Community
1) Empowerment for health promoting <b>self reproduction</b>	<p><b>Improving the health promotion quality of existing services &amp; structures</b></p>		
2) Empowerment for health promoting <b>coproduction</b>			
3) Developing a health promoting <b>hospital setting</b>			
4) Empowerment for <b>illness management</b>	<p><b>Development of additional health promoting services</b></p>		
5) Empowerment for <b>lifestyle development</b>			
6) (Co-)Developing health promoting <b>living conditions in the community</b>			

# HPH – a comprehensive approach



# Summary & Conclusions



# Salutogenesis is important for healthcare!

- Research suggests that patients' SOC is related to
  - Mental well-being
  - Abilities for self-care and adaptation to one's condition
  - [physical health / via stress but also via coping]
- Current healthcare is in parts contradictory to salutogenesis
- A stronger orientation towards salutogenesis / SOC could improve
  - Patient experiences
  - Clinical outcomes
  - Workability and satisfaction of staff
  - ...

## Health infrastructure & the built environment can support salutogenesis in many ways!

- Through its influence on the brain and the body, architecture can directly influence health (Golembiewski 2016).
- Supportive element of infrastructure & design include
  - Signage
  - Light, noise & odor management
  - Gardens / green areas
  - Rooms that support healthcare communication
  - Rooms for meeting with visitors
  - Feeling homely
  - Patient libraries
  - Ergonomics
  - ...

# Many thanks for your attention!

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